

CURRICULUM VITAE

1. Name : **MOHAMMAD HALEEM KHAN,**
2. Date of Birth : December 01, 1952
3. Position Last Held : SECRETARY TO GOVT. OF INDIA, MINISTRY OF FINANCE, NEW DELHI
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7. EDUCATIONAL QUALIFICATIONS & TRAININGS:

i) Before joining Indian Administrative Service (IAS)

S. No.	Subjects	Year	Degree/ Duration	University/ Institute
I.	Physics	1971-1973	M. Sc. Two years	Allahabad University, Allahabad, UP, India
II.	Physics, Mathematics & Chemistry	1969-1971	B. Sc. Two years	Allahabad University, Allahabad, UP, India

ii) After joining IAS

S. No.	Subjects	Year	Degree/ Duration	University/ Institute
III.	Leadership in Development	2012	Two Weeks	JFK School of Government, Harvard University, USA
IV.	Public Financial Management	2008	Three Weeks	JFK School of Government, Harvard University, USA
V.	Basic Course on WTO	2007	One week	Administrative Staff College of India, Hyderabad
VI.	Senior International Defence	2005	Six	Defence Resources

	Management Course		weeks	Management Institute, Naval Postgraduate School, Monterey, California, USA
VII.	Orientation Course on National Security	2002	One week	Institute of Defence Studies and Analysis, New Delhi
VIII.	Infrastructure Development and Financing	2000	One week	Indian Institute of Management (IIM), Ahmedabad, India
IX.	MS Office and Internet	1999	One week	National Informatics Center, New Delhi, India
X.	Energy and Development	1996	One week	TERI, New Delhi, India
XI.	Liberalization with a Human Face	1994	Three weeks	LBS National Academy of Administration Mussoorie, India
XII.	Management Information System (MIS) and Computers	1993	One week	Administrative Training Institute, Nainital, Uttaranchal, India
XIII.	Industrial Policy Planning and Development	1989	One week	Indian Institute of Management (IIM), Bangalore, India
XIV.	Orientation Program on International Business Management	1988	One week	Indian Institute of Foreign Trade (IIFT), New Delhi, India
XV.	Strategic Management in State Road Transport Undertakings	1987-1988	One week	Administrative Staff Training College of India, Hyderabad
XVI.	Policy Analysis and Management for Agriculture & Rural Development	1987	One week	National Institute of Rural Development, Hyderabad, India
XVII.	Introduction to Personal Computers	1986	One week	CMC of India, New Delhi
XVIII.	Project Formulation, Management & Implementation and Behavioral Sciences	1985	Eight weeks	Administrative Training Institute, Nainital, India
XIX.	Enrichment of the Personal and Professional life of the Chief	1984	One week	Indian Institute of Management, Bangalore

	Executive			organized at Kathmandu, Nepal
XX.	Operations research	1982	Two weeks	Indian Institute of Public Administration New Delhi
XXI.	Indian Administrative Service Induction Course (a comprehensive package comprising Political Economy, Public Administration, Business Management, Public Policy, Development of Small, Medium Enterprises (SMEs) and Cottage & Village Industries, Community Development & Anti Poverty Programmes)	1977 ¹ To 1979	Two years	Lal Bahadur Shastri National Academy of Administration, (LBSNAA) Mussoorie, Uttarakhand, India

8. EXPERIENCE:

S. No.	Post Held	Name Of The Organization	Period
1.	ADMINISTRATIVE MEMBER (Post Retirement Assignment)	CENTRAL ADMINISTRATIVE TRIBUNAL, GUWAHATI BENCH	October 2013 To Nov 2017
2.	SECRETARY, GOVT. OF INDIA	MINISTRY OF FINANCE, NEW DELHI	June 2011 To Nov 2012
3.	Director General, CAPART	Council For Advancement Of People's Action & Rural Technology (CAPART)	April 2009 To June 2011
4.	Secretary	The Central Information Commission, New Delhi	January 2008 To March 2009
5.	Additional Financial Advisor & Joint Secretary	Government Of India, Dept. Of Defense (Finance), New Delhi	Jan. 2004 To January 2008
6.	Commissioner, National Capital Region, Ghaziabad, & Additional Chief Executive, Noida	State Government Of Uttar Pradesh & New Okhla Industrial Development Authority (Noida) Gautam Buddha Nagar, Up	October 2003 To January 2004
7.	Principal Secretary	State Government Of Uttar Pradesh, Department Of State Reorganization,	August 2003 To October 2003
8.	Commissioner, Kanpur Division, Kanpur	State Government Of Uttar Pradesh	January 2003 To July 2003
9.	Labour Commissioner, Kanpur	State Government Of Uttar Pradesh	August 2002 To January 2003

¹A two years professional training program which for most of the practical purposes be considered equivalent to a Masters degree in Public Policy.

10.	Secretary	State Government Of Uttar Pradesh, Department Of Rural Development	May, 2002 To August, 2002
11.	Secretary	State Government Of Uttar Pradesh, Department Of Land Development & Water Resources	March, 2001 To May, 2002
12.	Secretary	State Government Of Uttar Pradesh, Department Of Women Welfare & Child Development	August, 2000 To March, 01
13.	Secretary	State Government Of Uttar Pradesh, Department Of Finance	August, 98 To August 2000
14.	Member, Finance & Accounts,	Up State Electricity Board (UPSEB)	December, 97 To August, 98
15.	Secretary	State Government Of Uttar Pradesh, Department Of Adult And Non Formal Education	October To December, 97
16.	Commissioner, Consolidation Of Land Holdings,	State Government Of Uttar Pradesh	July To October, 97
17.	Director, Local Bodies (Urban)	State Government Of Uttar Pradesh,	May To July, 97
18.	Secretary, GOUP & CMD, Minority Financial And Development Corporation.	State Government Of Uttar Pradesh, Department Of Minority Welfare & Muslim Wakf,	August 21, 95 To May, 97
19.	Secretary	State Government Of Uttar Pradesh, Dept. Of Home & Confidential	August 07 To 21, 95
20.	Commissioner, Bareilly Division, Bareilly,	State Government Of Uttar Pradesh	July 94 To August, 95
21.	Director, Handlooms And Textiles, Kanpur, UP	State Government Of Uttar Pradesh	July, 93 To June, 94
22.	Managing Director	Uttar Pradesh Small Scale Industries Corporation, Kanpur	August, 91 To July, 93
23.	Additional Chief Executive & Additional Director Of Industries	New Okhla Industrial Development Authority (NOIDA), Gautam Buddha Nagar, U. P.	June, 90 To August, 91
24.	Special Secretary & Additional Commissioner	State Government Of Uttar Pradesh, Department Of Food & Civil Supplies,	May, 89 To June, 90
25.	Joint Managing Director,	Uttar Pradesh State Road Transport Corporation, Lucknow	July, 87 To April, 89
26.	Collector & District Magistrate, Garhwal (Pauri)	State Government Of Uttar Pradesh	June, 84 To June, 86
27.	Collector & District Magistrate, Sitapur	State Government Of Uttar Pradesh	June, 86 To July, 87
28.	General Manager & Later Managing Director (<i>Officiated In The Last Year</i>)	Uttar Pradesh Financial Corporation, Kanpur	May, 81 To June, 84
29.	Project Director	District Rural Development Agency, District Basti, U.P.	October, 80 To May 81
30.	Sub – Divisional Officer &	State Government Of Uttar Pradesh	July, 79 To

	Magistrate, District Banda		October, 80
31.	Lecturer and Head Of Physics Department	Ganpat Sahai Degree College, Sultanpur, Uttar Pradesh	October, 74 To July, 77
32.	Intern Socio-Economic Surveyor District Economics & Statistical Office, Jalaun (Orai)	State Government Of Uttar Pradesh	Dec., 73 To June, 74

9. PUBLICATIONS:

- ²ECONOMIC POLICIES FOR DEVELOPMENT AND POVERTY REMOVAL: REVISITING THE PUBLIC FINANCE ARCHITECTURE
- MONTHLY COLUMN '**POLICY POTION**' MAY BE ACCESSED AT:
<http://www.infracircle.in/category/opinion/page/2/>
(It was discontinued after Six months)
- OTHER PUBLICATIONS MAY BE ACCESSED AT:
<https://www.linkedin.com/in/mohammad-haleem-khan-a6884120/>
- ³'RIGHT TO INFORMATION ACT' – A LEGAL TOOL AGAINST INDIA'S CYBER DIVIDE!
- ⁴Public Administration - REVISITING THE STATE OF THE DISCIPLINE, THE DEFINITIONS AND HERALDING THE PARADIGM SHIFT FOR THE THIRD MILLENNIUM.
- ⁵Minorities' Issues & State Intervention -*An Approach With A Difference.*

10. PAPERS PRESENTED TO NATIONAL/ INTERNATIONAL FORUM:

Some of the Study / feasibility reports mentioned beneath were prepared for the GOI, Planning Commission, State Government of Uttar Pradesh / State Government Organizations and have since been acted upon and are now public documents:

² Published in FINANCE INDIA June 2019 (Vol XXXIII No 2).

³ Published in Informatics – a quarterly Journal of National Informatics Centre, Department of Information Technology, Ministry of Communications & Information Technology, Government of India. Volume 17 No. 3 January 2009.
<http://informatics.nic.in>

⁴ Published in the Quarterly Journal of 'Indian Institute of Public Administration' July-September 2007 issue.

⁵ This paper constitutes the FIRST chapter of the book 'Muslims in India' compiled by Prof. S. N. Singh, Director Institute of Applied Research and Development, Lucknow University, Lucknow, India and published in 2003 by Anmol Publishers. New Delhi.

- Was largely instrumental in conceptualizing and roll out of the Offer For Sale (OFS) procedure and Central Public Sector Enterprises - Exchange Traded Fund (ETF) as two new avenues to enhance and deepen the disinvestment efforts of the Government of India,
- *Conceptualized and compiled Report as convener of the Task Force constituted by the Planning Commission of India to examine the issues related to the evolution of an independent, self-regulatory agency for the Voluntary Sector and to develop 'accreditation methodologies for Voluntary Organizations'. See: <http://capart.nic.in/final.pdf>*
- Undertook the comprehensive revision of the **Budget Manual** of the State Government of Uttar Pradesh. Immediately preceding and *the fifth edition of the Budget Manual was released in 1962, with a view to include the procedural changes in the financial matters laid down in the Indian Constitution. The Manual was reprinted in 1967. The same is a public document and available at: <http://budget.up.nic.in/manual/preface.htm>*
- *Presented a paper on 'Expenditure Framework' for a sub-national government at a workshop organized by the 'World Bank Institute' and the 'U.P. Academy of Administration' in Nainital, U.P., India*
- Prepared white paper on U P State Electricity Board,
- Handlooms Policy for the State Government of Uttar Pradesh
- *The 'Housing-Cum-Work Shed Scheme' for 50,000 'handlooms weavers and artisans'*
- Organizational restructuring of the U.P. Small Industries Corporation (UPSIC) report.
- *Feasibility report for the establishment of an **Integrated Industrial Township**, namely, **Greater NOIDA**.*
- Development of the civil supplies Movement Plan for the state civil supplies department, formulation of the Transport Algorithm and designing a Transport Planning Grid structure for the use of district officials.
- *Preparation of the **Transport Perspective Plan** for the State Government of Uttar Pradesh.*
- Feasibility report for the establishment of the 'State Transport Research And Planning Institute' (STRAP) for the State Government of Uttar Pradesh.

11. INTERNATIONAL NEGOTIATIONS/ DELEGATION LEADERSHIP:

- *Lead delegation for 'non deal Road show' to Toronto (CANADA), New York (USA) and Sydney (Australia) to attract FII & FDI into India*
- *Lead Indian Defence DELEGATION to DESi 2007, London,*
- *Was a permanent member of the Sub-group of the Indo Russian Inter Governmental Cooperation and negotiated half a dozen Protocols- alternatively on India and on the Russian soil,*
- *Was a member of the Indian Defence DELEGATION to Brazil,*
- *Was a member of the Indian Defence DELEGATION to South Africa,*
- *Was a member of the Indian DELEGATION to South Korea to negotiate the transfer of technology for Delhi Metro cars,*
- *UNICEF sent a team to China in December 2000 to look into the issues relating to women and child and Basic Education. I was included as a member of the team along with the UNICEF and GOI representatives,*
- *Was a member of the Indian DELEGATION from State Government of Uttar Pradesh to World Bank to negotiate first ever stand-alone program & other loan/assistance to a Sub National Government by the BANK.*

Achievements in the area of ***'Public Finance - Reengineering of Policies, Programs and Organizations'*** have been taken notice of and have also been accorded national and *international recognition*:

- *Delivered Keynote Address: INDIA'S DISINVESTMENT PROGRAMME-LESSONS LEARNED at "India Investment Forum: 24-25 September, 2012", New York*
- *Delivered Keynote Address: INDIA'S DISINVESTMENT PROGRAMME-Challenges and Opportunities at "India Investment Forum: 22-23 September, 2011", New York.*
- *Participated in the 9th International Conference of the International Society for Third Sector Research, Istanbul (TURKEY)*
- *Participated in the **International Conference** on 'Early Childhood Care for Survival, Growth & Development' organized by UNICEF at Ashoka Hotel New Delhi from 3-5 October 2000. In the workshop, on 4th October I **chaired** the Technical Session-III on INTEGRATED APPROACHES TO EARLY CHILDHOOD CARE FOR SURVIVAL, GROWTH & DEVELOPMENT.*

- Participated in the India Country Assistance Evaluation and Country Assistance Strategy consultations to attend the sectoral workshop on *Public Sector Management and Fiscal Policy* held on March 31, 2000 at the **World Bank** India office, New Delhi.
- Participated in *the 2nd International Workshop On 'Good Practice In Public Expenditure Management' organized by M/s Oxford Policy Management at Eynsham Hall, Oxford UK from 28-30 July 99. I was retained on the list of Consultants with the M/s Oxford Policy Management*
- I Participated in the workshop on 'Decentralization and the Making of Economic Policy' organized by **The World Bank Institute** at Bangalore, India, May 24-27, 1999.
- Participated in *the Regional Symposium on 'Trade and International Competitiveness in Manufactured Goods' organized by 'Economic and Social Commission for Asia and the Pacific' (ESCAP) from 29 to 31 July 1992.*
- Nomination on the **governing body** of '*World Assembly of Small and Medium Enterprises' (WASME)* for the period 1992-94.
- *Addition of my name to the UNIDO roster of experts in 1992;*
- Participated in the **International Seminar on Rural Transportation (ISORUT), 1988** organized by the Andhra University, Vishakhapatnam, Andhra Pradesh, INDIA;
- Participated in *the International Seminar organized by the 'Association of Development Financial Institutions of Asia and Pacific' (ADFIAP) in the year 1983-84.*
- ◆ Government of India, in 1994, nominated me member of the team to study the impact of Handlooms Reservation Act on the health of the Power-loom sector and suggest measures for their most productive coexistence.
- ◆ *In 1996 I was made the member of the working for the preparation of the 9th five-year plan approach paper for the minorities.*
- ♣ Recognizing my knowledge and depth of understanding in matters of *Public Finance and Governance Reforms*, in 1998 I was chosen the convener of all the four '**core groups**' constituted by the state government to spear head the *reforms in the state.*
- ♣ *I was the member of the **task force** created in the Chief Minister's office in 1999 to firm up the approach and strategy to downsize the State Government and decentralize and delegate powers of governance to the elected rural local bodies.*
- ♣ In 1995 I was assigned the task of **empowerment** of traditional non-governmental institutions to knit them into a powerful delivery system so that the 24 million minority

population of the state of Uttar Pradesh could effectively participate in the developmental process & contribute to its fullest potential in the economic growth;

- ♣ *In 1990, while I was working as Additional Chief Executive of NOIDA, Greater NOIDA -- a modern industrial township coming up adjacent to New Delhi, was launched. I was simultaneously entrusted the responsibility of its first Additional Chief Executive. The master plan of Greater NOIDA and its Organization Structure was given its initial shape under my direct supervision.*

12. THREE PRESENTATIONS AS THOUGHT LEADER:

- **Life Cycle Costing & Project Management** in a seminar organized by CII in New Delhi;
- *Offsets: towards an India specific approach* - seminar organized by CII in New Delhi;
- *Audit Committees' Expanding Role In Risk Management-* seminar organized for Defence PSUs in Bangalore.

13. COMPUTER USAGE CAPABILITY:

Since the beginning of 1998 I have been using 'MS Office' and 'Lotus Smart Suite' on IBM ThinkPad. Presently using Apple MacBook Pro.

14. DETAILS OF EXTRA-CURRICULAR ACTIVITIES:

Games and sports played:

- | | | | |
|-----------|----------------------|-------------|-------------|
| ♣ Golf, | ♣ Swimming, | ♣ Bridge | ♣ Badminton |
| ♣ Tennis, | ♣ Squash
Racquet, | ♣ Billiards | ♣ Chess |

- Life Member, Indian National Trust for Art and Cultural Heritage (INTACH), New Delhi
- Member Delhi Gymkhana Club,
- Member India Habitat Center, New Delhi;
- Life member NOIDA Golf Club, NOIDA;
- Member of the Civil Services Officers' Institute, New Delhi
- Honorary Member Army Golf Club, BAREILLY;

15. DETAILS OF HOBBIES:

- ◆ Reading books mainly on socio-economic issues,
- ◆ For diversion, reading and listening Urdu poetry,
- ◆ Enjoy listening to semi-classical Indian music,
- ◆ Photography.

16. INTERNATIONAL TRAVEL:

- Australia (Sydney)
- BRAZIL (Rio De Janeiro)
- Canada (Toronto)
- CHINA (Beijing, Shanghai)
- NEPAL
- RUSSIA (Moscow, Yekaterinburg, Tula, Saint Petersburg)
- SOUTH AFRICA (Pretoria, Johannesburg)
- SOUTH KOREA (Seoul, Busan)
- UK (London, Oxford, Cranfield)
- USA (Washington, New York, Monterey, Sacramento, San Francisco, Los Angeles, Las Vegas, Chicago, Boston/Harvard)
- ⁶ Austria (Vienna)
- France (Paris)
- Germany (Frankfurt)
- Hong Kong
- Netherlands (Amsterdam)
- Thailand (Bangkok)
- UAE (Dubai)

17. LANGUAGES KNOWN:

- ◆ English ◆ Hindi ◆ Sanskrit ◆ Persian ◆ Arabic ◆ Urdu

18. CORPORATE/ TRUST RESPONSIBILITIES HELD:

⁶ The countries and cities visited during TRANSIT are mentioned in small letters.

- *Member of the Executive Council of Jamia Milia Islamia University, New Delhi*
 - *Member of Academic Council of the Institute of Marketing & Management, New Delhi*
 - *Member of the Editorial Board of the journal of BIMTECHⁱ, Business plus Markets: Emerging Business and Markets Review*
- i) Director on the Board of BEML (Bharat Earth Movers Limited)
 - ii) Director on the Board of BEL (Bharat Electronics Limited)
 - iii) Director on the Board of BDL (Bharat Dynamics Limited)
 - iv) Director on the Board of Midhani Limited
 - v) Member Ordnance Factory Board
 - vi) Trustee of the Zakir Hussain Memorial College Trust, New Delhi
 - vii) Chairman Kanpur Electricity Supply Authority
 - viii) Chairman Kanpur Development Authority
 - ix) Member on the Board of UPSEB (UP State Electricity Board)
 - x) Director on the Board of UPFC (UP Financial Corporation Limited)
 - xi) Chairman Bareilly College, Bareilly UP
 - xii) Director on the Board of UP Handloom Corporation Limited
 - xiii) Chairman Sitapur Eye Hospital Trust Management Committee, Sitapur UP
 - xiv) Chairman War Widow Centre, Pauri Garhwal UP

19. AREA OF SPECIALIZATION:

‘Public Finance and Policy- Reengineering of Policies, Programs and Organizations⁷’ with special regard to **transparency and accountability** and issues of cross cutting nature and varied interest groups.

Information given, hereby, is certified to be true to the best of my knowledge and belief,

Date: 11 November, 2019

⁷ As a common coordinator of the four core groups I stimulated dialogue and forged consensus on issues of governance reforms in the state of Uttar Pradesh (population 150million), which was widely appreciated.

World bank sanctioned \$250 millions (half as loan and equal amount as IDA credit) as first ever stand alone program loan to a sub-national government.

ⁱ Birla Institute of Management Technology