#### [INDIAN]

#### Professor Dr. Yamini AGARWAL

Professor of Finance

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## **Bio-Sketch**

Dr. (Miss) Yamini Agarwal is currently heading as *Professor of Finance* and *Vice-Chairperson* at the Indian Institute of Finance (www.iif.edu). She is also serving as *Associate Editor*, Finance India (www.financeindia.org). Yamini feels fortunate to have pursued her education from Ivy League institutions. She has pursued her doctoral work (Ph.D. in Finance) from the Indian Institute of Technology (IIT Delhi); Master of Commerce (M.Com) from Delhi School of Economics (DSE); Management of Business Finance (MBF) from Indian Institute of Finance (IIF Delhi) and Bachelor of Commerce [B.Com (Hons)] from Shri Ram College of Commerce (SRCC), University of Delhi. She has been nominated to pursue the specialised program on Strategic Business Management sponsored by the Swedish International Development Agency (SIDA) in Stockholm, Sweden.

Yamini appears frequently on government and non-government media channels for her opinion on economic and financial issues. Some of her interviews have frequently appeared on *Delhi Doordarshan (DD) News (National Channel), DD India (India's International Channel), Lok Sabha TV (Parliamentary TV), Rajya Sabha TV (Parliamentary TV), CNBC Awaaz, India News, A2Z News TV, Uzbek TV, Vietnam TV, CNEB and others.* She also appears frequently on the All India Radio (AIR) and Prasar Bharti (National Radio Channel of Government of India), on economic and government policy issues.

Yamini has eleven years teaching experience in the areas of Corporate Finance; Advanced Financial Analysis; International Finance; New Financial Models; Managerial Economics and e-Finance. Her current research interests are in corporate finance, financial modelling, international finance and public finance. Her research indicates that theories and techniques of capital structure decisions based on the postulation of single objective give erroneous and irrational results and have become outdated in the present era. She has developed the Goal programming model for capital structure decisions under multiple objectives for business firms. Her research work has been published

in Journal of Accounting, Auditing and Finance (JAAF, USA), Finance India (India), The Indian Economic Journal (India), International Journal of Innovative Management, Information & Production, (Japan), Economy Transdisciplinarity Cognition (Romania); Euro Mediterranean Economic and Finance Review (EMEFR France), Lahore Journal of Economics (Pakistan) and others.

Prof. Agarwal has been chairs over sixteen (16) seminars of professors and senior industry professionals from international and national business schools. She has supervised over seventy six (76) MBA level dissertations in financial economics and management. She has developed more than fifty (50) Case Studies in Corporate Finance and Managerial Economics. She serves as an invited *Member on the Editorial Board* of Sub Saharan Review of Economics and Finance (SSERP), France (August 2007-) and International Journal of Education, Economics and Development (IJEED), Switzerland (November 2010-), Journal of Management Development and Research(JMDR), Institute of Management and Development Research, Pune (2014-). She is also *Regional Council Board Member* of the Indo-American Chamber of Commerce (IACC), Delhi (2010 - ) and a *Member of Bureau of Indian Standards* (*BIS-MSD 4*), India (June 2011 - ).

Yamini has two (2) books to her credit – Capital Structure Decisions: Evaluating Risk and Uncertainty by John Wiley & Sons, USA (Wiley USA, UK & Singapore) and Capital Structure Decision under Multiple Objectives by IIF Publications (IIF Delhi, India).

In the past, Yamini has held the position of Associate Professor, Indian Institute of Finance (January 2007-December 2010), Assistant Editor, Finance India (Qtly Journal of Finance) (December 2003-2009), Assistant Professor, Indian Institute of Finance (April 2003-January 2007) and Research Associate/Assistant to Professors (2001-03).

She is a regular invitee to the Asian Development Bank's Board of Governors meetings and to OECD Annual Meetings in Paris, France. She has presented her work in several national and international conferences, seminars, Universities and at Central Banks. She has attended over 200 seminars nationally and internationally with respect to her work. She has travelled over 20 countries as part of the IIF's academic collaborations.

### References

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#### **INDIA**

## Election Commissioner of India, Govt. of India Alum & Visiting Scholar at Harvard University IIF Alumni 1993

IIF Advisory Council Board Member
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#### **Prof. Hubert Fromlet**

#### SWEDEN

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#### Prof. Reena Aggarwal

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#### Prof. J.D. Agarwal

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Professor of Finance, IIF
Editor-in-Chief, Finance India
President of India's Nominee on University of Delhi
President of India's Nominee on Pondicherry
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#### **Prof. Aman Agarwal**

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#### **Prof. Bala K R Balachandran** USA & INDIA

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#### Prof. Junzo Watada

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CAPITAL STRUCTURE DECISIONS

Dr. Agarwal gives a thoroughly practical guide to capital structure that is also grounded in modern financial research and analysis. The parts of the book that take the perspective of a less developed capital market, India, are an excellent complement to the treatment of more standard issues."

Hon Goope, Professor of Finance, London Business School

"This book by Vamini Agarwal provides an interesting and insightful bland of theoretical and practical issues confronting capital structure decisions. I especially like the book's emphasis on the important role of CFOs in such decisions, an emphasis that is both unique and refreshing. Anyone interested in capital structure decisions would find reading this book to be time well pent."

-Lawrence A., Gordon, PhD, Ernst & Young Alumni Professor of Managerial Accounting and Information Assurance and Affiliate Professor for Advanced Computer Studies, Robert H. Smith School of Business, University of Maryland

This book discusses the importance of balancing various, often conflicting goals of several stakeholders of a firm. The typical decision maker, charged with capital structure decisions—the CFO—has to optimally weigh all the differing goals to run the firm smoothly and successfully. The treatise is extremely well written with explanation of all the accounting, function, risk taking, and all other relevant goals that the CFO faces I applied the author for writing the book with immerce clarity and great rigor. I recommend it as a must read book to all practitioners, students, and students alike."

-Kashi R. Balachandran, Profesor Emeritus, Stem School of Business, Navy York Leises site

Dr. Yamini Agarwal has taken a much-needed holistic approach to analyzing the decision making by CFOs regarding a firm's capital structure. In addition, she has incorporated some of the opaque aspects of capital structure, such as off-balancesheet francing, that have important risk-return in plications. She does an excellent job of blending theory and global practices. The book wall be most beneficial for students of france and also for senior even utilize repossible for franceal decision making."

 Reena Aggarwal, Robert E. McDonough Professor of Business Administration & Professor of Finance and Director, Center for Financial Warkets and Policy, McDonough School of Business, Georgetown University

This book gives an excellent summary on many different apects that have an impact on capital structure decisions. And it is really addressing the core group of readers the author is aiming for, i.e., people who strategically want to advance in the finance organizations of their companies. I am very much pleased that Professor Agarwal also includes important parts of capital structure decisions like the international aspects of this important managementaria and the complicated issue of bounded rationality that certainly exists on financial market. Altogether, the wide range of different angles from a research way a real-world perspective makes this modern book worthwhile reading, both for advanced student and practitioners."

-Hubert Fromlet Professor of International Economics, Linnaeus University, Kalmar and Väzjö, Sweden

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AGARWAL

STRUCTURE



## CAPITAL STRUCTURE DECISIONS

**Evaluating Risk and Uncertainty** 

YAMINI AGARWAL

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DECISIONS

#### **ABOUT THE BOOK**

The book provides a contemporary, dynamic and innovative model using the goal programming technique for evaluating capital structure decisions under multiple objectives. Several Theories & Models on Capital Structure Decisions developed & used in the past are based on attainment of a single objective of maximations of profit or minimisation of risk leading to erroneous and irrational decisions in today's complex business environment. Goals and constraints of a firm for the decision are multidimensional and determined by management participation and industry practices. The role of the decision maker is considered pertinent and active in the process of evaluation and development of the structure. The decision maker is not restricted to his choice of economic cost and benefits and uses several multiple goals and constraints to evaluate these decisions. Goal Programming model provides "satisficing" solutions which are more relevant in today's complex world. It gives us solutions as to how much which goal can be achieved given the priorities attached to each goal. "Satisficing" solutions are considered to be more realistic in the present era of ever demanding stakeholders. The model has been tested for three Indian firms and uses 67 accounting variables over a period of 10 years for top 434 firms in 19 industries in India. A case for multiple objectives has been developed based on empirical studies through the results of a questionnaire survey of top 500 CFOs in India. Literature gaps in capital structure decision making and plausible explanations to the variations in the practices have also been explained through the model and comprehensive literature survey. The book covers several pertinent issues in the decision making process for capital structures under the multi-objective frameworks.

"Choosing between debt and equity finance is one of the most important decisions corporations make. Professor Agarwal has provided a very good synthesis of the literature on capital structure and then applied it to the case of Indian corporations. This excellent book should be read by both scholars and practitioners."

Prof. Franklin Allen, Nippon Life Professor of Finance, Wharton School, University of Pennsylvania, USA

"Dr. Yamini Agarwal's book is the most comprehensive on capital structure choice in India. Her use of goal programming to study the multiplicity of capital structure decisions is unique and fascinating. Her findings are important and the research is germane, especially in the context of otherwise typical situations when viewed with the lens of the extant capital structure literature and traditional finance theory. A must read for all corporate finance executives, banks and researchers alike."

Prof. Raj Iyengar, Lead Professor of Accounting, North Carolina Central University, USA

"It is a good work with new insights on corporate capital structure decision under many literature analysis. And the book has explored theories about corporate capital structure decision by evaluation of the traditional Indian practices in capital structure assessed for a period of 10years through a sample top 500 companies. The book presents the considerations, existing models, CFOs insights and newer dimension for evaluating capital structures. It is good book for financial institutions, CFOs, government officials, bankers and management consultants."

Dr. Renyong Chi, Professor & Dean, China Institute for Small & Medium Enterprise. Zhejiang University of Technology Hangzou, CHINA

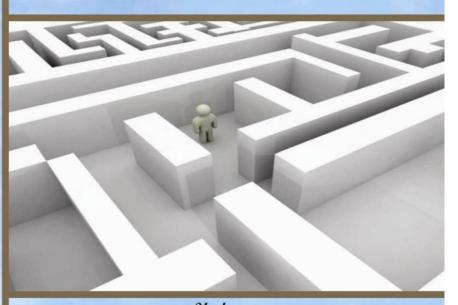
"Taking today's industry goals into account, Yamini Agarwal proposes a proven alternative approach to Capital Structure Decisions by developing a model that allows for simultaneity in the achievement of financial objectives. Students of finance and economics will benefit from this book, as will company executives, investors, stakeholders and budding entrepreneurs."

Prof. Yochanan Shachmurove, Professor of Economics and Business, City College & Graduate Center of The City University of New York, New York, USA





# Capital Structure Decisions



Under Multiple Objectives A STUDY OF INDIAN CORPORATES

Dr. Yamini Agarwal

Agarwal

**DECISIONS** 

Under MULTIPLE OBJECTIVES

Dr.

Yamini